

GAMING IS A SERIOUS INDUSTRY

CORPORATE GOVERNANCE AND COMPLIANCE IN THE SECTOR

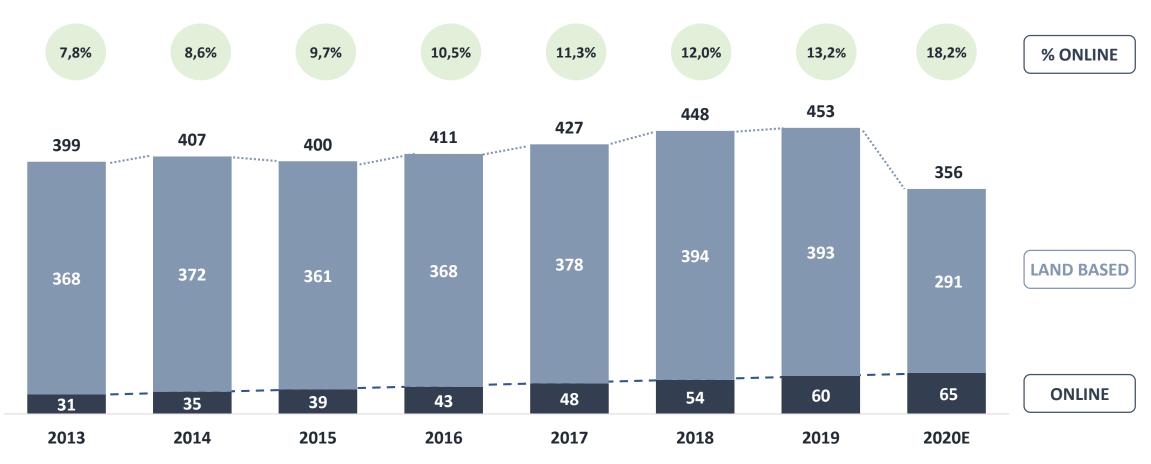
December 9th, 2020



Global gaming market (\$bln)



The online gaming market incidence is increasing globally, notwithstanding the impact of the COVID-19 crisis

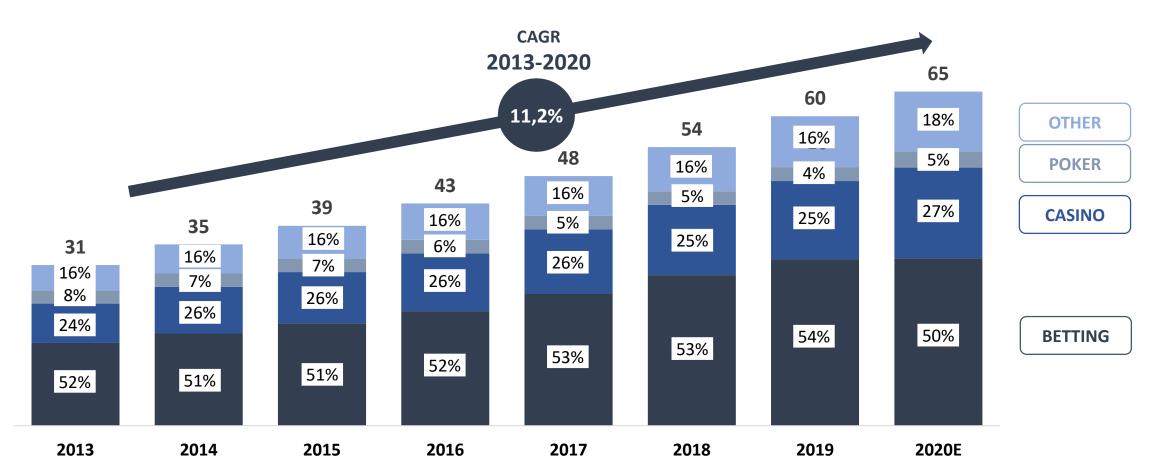


Source: Elaboration MDF Partners on H2GC data

Global online gaming market (\$bln)



The online industry is driven mainly by Betting and Casino



Source: Elaboration MDF Partners on H2GC data

Gambling regulation in Europe & Latam



Most of the European countries regulated online gaming during the last 20 years

Main countries regulating online gambling

2000 - 2020

Pre-2010

2011 - 2012

2013 - 2014

2015 - 2016

2017 - 2018

2019 - 2020

Source: MDF Partners, EGBA

Gambling regulation landscape 2020





REGULATED

IN PROCESS

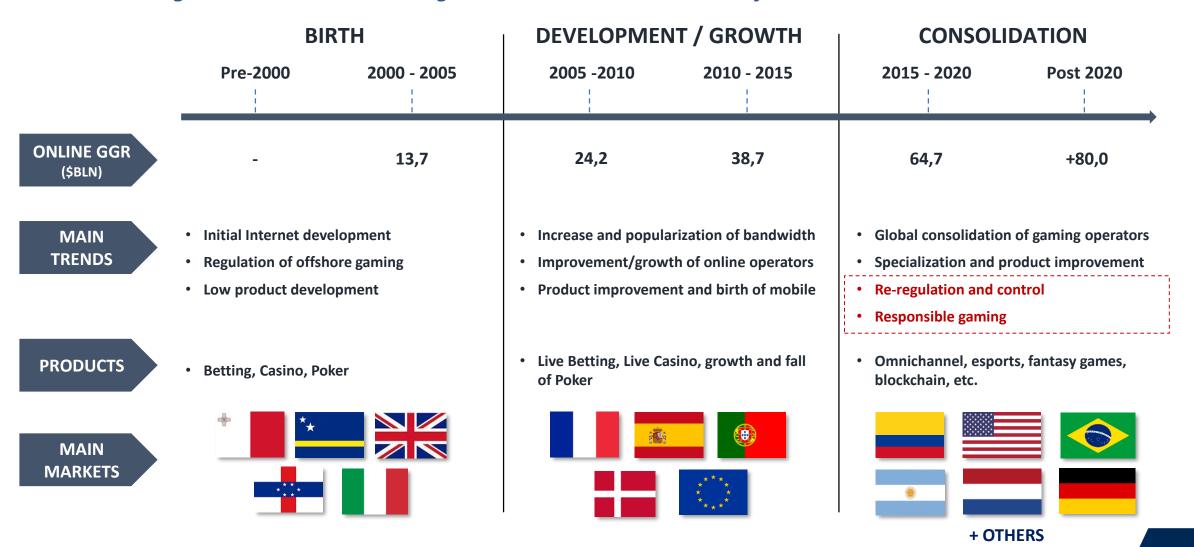
MONOPOLY

NOT REGULATED

A brief story of the gambling regulation



The online gaming industry is entering in the third global phase, where countries are starting to re-regulate the sector increasing their restrictions and control of the market



How can the industry be responsible?



All parties must be involved to define and implement a "sweet spot" for a sustainable, reliable and safe environment for the player

REGULATOR

- Define clear and sustainable rules with efficient mechanisms for users to opt-out
- Inform and concenciate the population of the ways to limit problematic gaming
- Apply efficient controls and audits for the industry



CONSUMERS

- Avoid unregulated operators
- Be informed of the ways to self-exclude and limit access to gaming
- In case of problems, be open and quick to be supported by RG associations and support lines

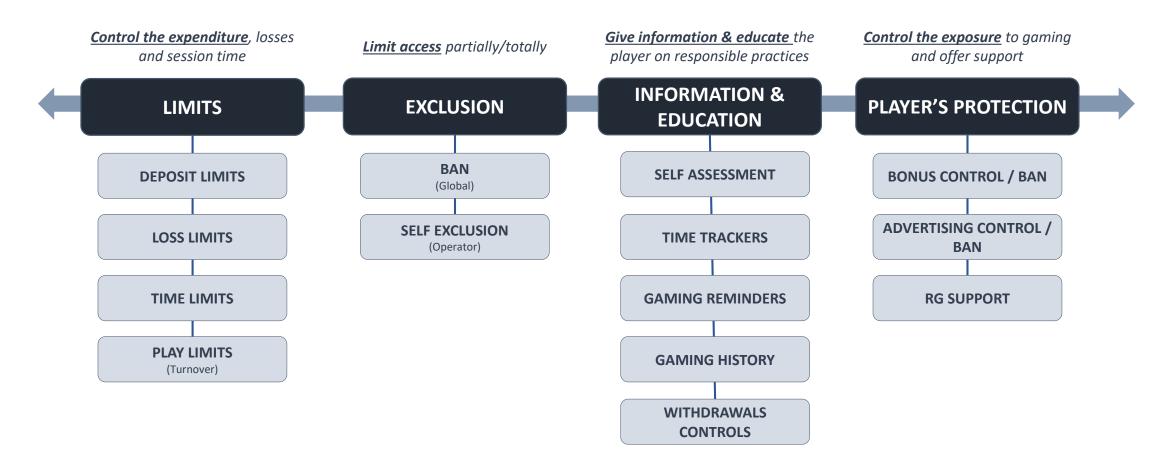
OPERATORS

- Ensure a strict monitoring and implementation of the regulation
- Use technology to understand, detect and avoid problematic behaviors
- Make RG a strategic pillar and a marketing lever

How is the gaming industry moving?



RG as part of operator's strategy to ensure a safe and fair regulated environment



Why should operators be responsible?

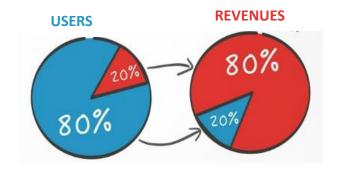


There are strong reasons for the industry and operators to leverage responsible gaming as a key strategic pillar



AVOID FURTHER REGULATIONS/REQUIREMENTS

If the industry is not responsible, a much stricter regulation will arrive with an important pushback to the market



BUILD SUSTAINABLE AND LONG-LASTING CUSTOMER BASE

Avoid the usual 80-20 or 90-10 and create a more balanced customer base, also through Big Data / AI



MARKETING/DIFFERENTIATION TOOL

Use RG as marketing tool, building a clean brand and contributing to the whole industry image improvement



SOCIAL CORPORATE RESPONSIBILITY PAYS OUT

Be responsible and communicate accordingly, improving SCR ratios and positioning

How to define a sustainable regulatory framework



Sustainable rules are needed to adapt the regulation to the dynamic market evolution

